Dear Colleagues,

Signs of Spring abound—among them a privilege to have President Harker speak on “The State of the University” at our May 6 Luncheon Meeting. (Reservation information enclosed!)

Planning continues for a distinctive UDARF undergraduate academic award. We hope to have full information soon. In the interim, contributions are respectfully invited.

Likely, you know of the University Strategic Planning Committee’s scheduled report in later Spring. A copy of your Executive Committee’s communication to them appears in this Newsletter and on our web site.

Writing of our web site is a reminder to invite you to visit from time to time at [www.udel.edu/UDARF]. Increasingly, the web site has notices and articles impractical to communicate in a timely way otherwise.

It is UDARF election time, so a ballot is enclosed. I thank the Nominating Committee: Jay Halio, Carol Hoffecker, and Bill Markell. You may note that, while officers may be new, names aren’t—except for Carol. I am delighted to welcome her. While on the subject, Maxine Colm and Dan Rich have added immensely to UDARF development. They have earned our “Thank You.”

It has been my privilege and pleasure to serve as President these past four years. I appreciate your support and I look forward to continuing to serve with the Executive Committee. I invite you to join me!

With every fine wish,
Bob Stark
President
President Harker to speak at May 6 UDARF Luncheon

UD President Pat Harker will discuss “The State of the University” at the next luncheon meeting of the University of Delaware Association of Retired Faculty, scheduled at noon, Thursday, May 6, in Clayton Hall. A reservation form is enclosed in this issue.

Pat Harker became UD’s 26th President on July 1, 2007. He also serves as professor of business administration of business administration in the Alfred Lerner College of Business and Economics and professor of civil and environmental engineering in the College of Engineering. This spring, he is teaching a business administration course on “Service Management.” Before coming to UD, he was Dean of the prestigious Wharton School at the University of Pennsylvania and the Reliance Professor of Management and Private Enterprise.

UDARF talk highlights Churchill and Montgomery

When most Americans interested in World War II think of the efforts made by the British, two names usually come to the forefront, Winston S. Churchill and Bernard Law “Monty” Montgomery. Churchill led the nation as prime minister and minister of defense, while Field Marshal Montgomery, the hero of El Alamein and North Africa, was one of the most inspirational military commanders of the Second World War.

Ray Callahan, professor emeritus of history at UD, described the relationship between these two demanding figures at the March 3 meeting of the University of Delaware Association of Retired Faculty.

As an expert on military history, Prof. Callahan is the author of numerous books, including the recent Churchill and His Generals.

“The story of Churchill and Montgomery catches in sharp focus, one of the essential
problems that the British faced in the Second World War,” Callahan said. “When Britain went to war in 1939, it was plunged into a war in which it was completely and utterly unprepared in terms of its equipment, training and doctrine—doctrine being the military buzzword for owner’s manual.”

The reason the British were so unprepared was not due to leadership problems, but because the government had told the army not to prepare for the sort of war that it would eventually face in 1939, he said.

Less than a year after World War I, an episode that Callahan said “dealt the British Empire a blow and inflicted on it a wound from which it never recovered,” the British armed forces had asked the government for guidance in determining future military objectives.

“In response, the government of which Churchill was a member, laid down the guidelines for the army, saying it would never again be forced to send an expeditionary force to the European continent,” Callahan said.

“There would never again be a Western Front, there would never again be anything like the first day of the Battle of the Somme, in which, from 7 in the morning until midnight, the British army lost 62,000 officers and men dead and wounded. That would never happen again.”

Although changes in the European scene, including the rise of Hitler, led to the slow beginning of rearmament in 1935, the British army was still a poor third in terms of budget allocations, Callahan said.

“As a result, at the start of World War II, the British army, when it faced the Germans, was not very successful on a small scale in Norway, and on a somewhat larger scale in Belgium in May 1940,” Callahan said. “There also was a further disastrous complication and miracle of improvisation when the British Royal Navy managed to lift 330,000 men, 280,000 of them British, off the beaches at Dunkirk.”

The result of poor planning and lack of even outdated equipment led to a series of disheartening defeats for the British army and a host of political problems for Churchill, Callahan said.

“By the summer of 1942, the toll of their defeats had gotten so great that they had become a major political problem,” Callahan said. “There also were murmurs within the Conservative Party about Churchill’s leadership, about his control of the national defense. Churchill would have considered any attempt to strip him of the Ministry of Defense as an attempt to strip him of leadership as prime minister.”

It was at this low ebb of British military fortunes that Monty entered the picture, Callahan said.

“Churchill’s favorite general was Harold Alexander, but Montgomery had an enormous patron in Alan Brooke [British Chief of Imperial Staff],” Callahan said. “Brooke thought that Monty was the best general since Marlborough [John Churchill]. He lobbied for Monty go lead the British Eighth Army.”

By 1942, the British army was running out of men. The British had a population of 48 million, and this was the lowest of the combatants, Callahan said.
“Churchill’s goal for Britain was to have the country emerge from the war as great a power as when it entered. The British army had to do this at a price that was sustainable,” Callahan said. “In the end, Monty gave Churchill and Brooke what they needed—a sustainable victory.”

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**UD Forum scheduled May 10**

“The University of Delaware Forum: Charting Our Path to Prominence”—a first of its kind event full of special activities, panel discussions and entertainment—will be held Saturday, May 10, on the Newark campus.

Celebrating both the great achievements the University has made and its aspirations for the future, the day will kick off with a keynote address from Abdoulaye Wade, president of the Republic of Senegal.


Capping the day will be an address by President Patrick Harker presenting his vision for UD’s future and strategic initiatives.

The day also will include an international food fair, information sessions and tours of the campus.

Registration fee of $35 includes luncheon and dinner reception. For information or to register, visit [www.udel.edu/forum].
A Report to the Strategic Planning Committee

*The University of Delaware Association of Retired Faculty submitted the following report to President Patrick Harker’s Strategic Planning Committee:*

**PURPOSE**
The purpose of this message is to enlist the consideration of the Strategic Planning Committee in the engagement of retired and emeritus faculty and the University in mutually beneficial ways.

**NEED FOR AN INFRASTRUCTURE**
While the retired faculty are a rich resource, their varied nature suggests a need for an infrastructure within which they can function to better utilize their contributions than as piecemeal provisions of limited interest. Central to such an infrastructure is a dedicated UDARF Campus site. Good use can be made of space for administration, coordination, meetings, and perusal of age appropriate periodicals.

**RETIRED FACULTY AS A UNIVERSITY RESOURCE**
Retired faculty interest in continued association with the University spans a spectrum from virtually none to a daily Campus presence. Many participate in much the same ways as active faculty—and more by virtue of their status. Retired faculty teach, engage in research, and provide services—all in varied measure, as noted. The retired faculty possess an institutional history and, perhaps, a less constrained view of the University that makes it surprising that the University’s Trustees have not made more provision for them. Retired faculty have mentored junior faculty and students and participate in the LIFE program. They are a group well suited to mediate in potential conflicts of interest such as patent disputes. They are well suited as liaisons to alumni groups near and far and as aids in bringing new resources to the University. Retired faculty are excellent prospects as both subjects and researchers in studies targeted to older people—gerontological nursing, physical therapies, wellness, nutritional science, psychology of aging, engineered assisting devices, and more. The benefits of retired faculty, especially long time residents of Delaware, in state government, especially in educational policies, seem obvious.

**CONCLUSION**
The foregoing does not adequately convey many of the programs of retired faculty already in place. It is offered to suggest that a better organizational structure is needed. We encourage the Strategic Planning Committee to include in its important work a provision that can lead retired faculty and the University to an increasingly useful and mutually beneficial relationship.

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**Strategic Planning Committee presents report to President**

The Strategic Planning Committee has presented its report and delivered it to President Patrick Harker. The report may be accessed online at [www.udel.edu/strategicplanning].

The committee, which has been meeting since last fall, held more than 100 meetings with different constituent groups, and received some 600 e-mail messages. President Harker will
respond to the report and deliver a State of the University speech at the UD Forum on May 10. The committee was chaired by Debra Hess Norris and Mark Barteau.

Registration fee of $35 includes luncheon and dinner reception. For information or to register, visit [www.udel.edu/forum].

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**Partnership conference series continues**

The rapid growth in Delaware, a burgeoning population, increasing pressure on infrastructure and open spaces and the spiraling cost of homes were the focus of discussion at “Creating a Livable Delaware: Pathways for Enhancing Prosperity and Quality of Life,” a daylong conference March 25 in Clayton Hall Conference Center in Newark. Part of the “Creating Knowledge-Based Partnerships” series, the conference was broadcast live to the Carvel Education and Research Center in Georgetown. UD President Patrick Harker opened the conference and announced that David Weir, director of the Delaware Biotechnology Institute, will serve as director of a new UD Office of Economic Innovation and Partnerships, opening July 1. The office will encourage and enable innovation and entrepreneurship, grow and utilize and leverage UD’s knowledge-based assets and create and capture new economic and community benefits. For complete coverage of the event, visit [www.udel.edu/partnerships]. The next conference in the series, scheduled Oct. 2, will focus on education in Delaware.

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**New interim CHEP dean named**

Michael Gamel-McCormick, professor of individual and family studies, interim chairperson of the Department of Individual and Family Studies and director of the Center for Disabilities Studies, has been named interim dean of the University of Delaware’s College of Human Services, Education and Public Policy (CHEP), Provost Dan Rich has announced.

His appointment is effective July 1. Prof. Gamel-McCormick will replace Timothy K. Barnekov, who announced in August 2007, that he will retire at the end of the current academic year.

Provost Rich said that, after consultation with the CHEP dean search committee, which began its work last summer, he decided that the search should be closed and that an interim dean should be appointed. A decision on a new search will be made sometime during the 2008-09 academic year.
Keep up to date on the Web

You can stay informed at the University of Delaware Association of Retired Faculty Web site. Check it out at [www.udel.edu/UDARF]. In addition to a calendar of upcoming events, the site includes UDARF bylaws, copies of past newsletters and information specifically for spouses.

In Memoriam

Elizabeth (Betty) Cloud, who was an associate professor of nursing at the University, died Feb. 22, 2008. She was a member of Sigma Theta Tau Nursing Honorary Society.

Anna Janney DeArmond, a member of the English faculty for 42 years and the first woman to be promoted to full professor at UD, died March 26, 2008.

John (Jack) O’Neill, assistant professor of health, nutrition and exercise sciences, died Feb. 14, 2008. He also served as co-director of the Ice Skating Science Development Center.


Marguerite Termini, associate professor of nursing, died Dec. 12, 2007. She was a member of the faculty for 18 years.